## Consolidated Balance Sheet

## J. FRONT RETAILING Co., Ltd. and Consolidated Subsidiaries

February 29, 2016

|  | Millions of yen |  | Thousands of U.S. dollars (Note 1) |
| :---: | :---: | :---: | :---: |
|  | 2016 | 2015 | 2016 |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and deposits (Notes 15 and 24) | ¥30,039 | 734,106 | \$264,381 |
| Notes and accounts receivable - trade (Notes 15 and 16) | 68,049 | 75,556 | 598,917 |
| Securities (Notes 10 and 15) | 1,233 | 1,353 | 10,852 |
| Inventories (Note 5) | 28,205 | 30,886 | 248,240 |
| Deferred tax assets (Note 25) | 11,671 | 12,295 | 102,720 |
| Other (Note 15) | 41,865 | 38,058 | 368,465 |
| Less allowance for doubtful accounts | (173) | (151) | $(1,523)$ |
| Total current assets | 180,890 | 192,105 | 1,592,061 |
| Non-current assets: |  |  |  |
| Property and equipment (Notes 6, 7, 8, 9, 13 and 19): |  |  |  |
| Land | 360,297 | 349,578 | 3,171,070 |
| Buildings and structures, net | 182,772 | 187,935 | 1,608,625 |
| Construction in progress | 120,751 | 114,097 | 1,062,762 |
| Other, net | 4,829 | 5,192 | 42,501 |
| Total property and equipment | 668,651 | 656,804 | 5,884,976 |
| Intangible assets: |  |  |  |
| Goodwill (Notes 19 and 27) | 568 | 2,005 | 4,999 |
| Other | 40,876 | 41,001 | 359,761 |
| Total intangible assets | 41,444 | 43,007 | 364,760 |
| Investments and other assets: |  |  |  |
| Investment securities (Notes 8, 10 and 15) | 20,055 | 21,817 | 176,509 |
| Investments in unconsolidated subsidiaries and affiliates (Note15) | 26,930 | 15,699 | 237,018 |
| Long-term loans receivable | 1,503 | 1,506 | 13,228 |
| Deposits and guarantees (Note 15) | 61,515 | 61,985 | 541,410 |
| Asset for retirement benefits (Note 12) | 5,687 | 11,864 | 50,053 |
| Deferred tax assets (Note 25) | 5,112 | 4,159 | 44,992 |
| Other (Note 15) | 10,065 | 12,110 | 88,585 |
| Less allowance for doubtful accounts | $(2,710)$ | $(2,564)$ | $(23,851)$ |
| Total investments and other assets | 128,160 | 126,578 | 1,127,970 |
| Total non-current assets | 838,255 | 826,389 | 7,377,706 |


|  | Millions of yen |  | Thousands of U.S. dollars (Note 1) |
| :---: | :---: | :---: | :---: |
|  | 2016 | 2015 | 2016 |
| Liabilities and net assets |  |  |  |
| Current liabilities: |  |  |  |
| Notes and accounts payable - trade (Notes 8, 15 and 16) | 790,768 | 795,020 | \$798,873 |
| Short-term loans payable (Notes 8, 11 and 15) | 8,439 | 9,268 | 74,274 |
| Commercial papers (Notes 11 and 15) | 30,798 | 28,691 | 271,061 |
| Current portion of long-term debt (Notes 8, 11, 15 and 16) | 32,588 | 25,867 | 286,816 |
| Income taxes payable (Notes 15 and 25) | 8,322 | 12,702 | 73,244 |
| Advances received | 19,318 | 18,656 | 170,023 |
| Gift certificates outstanding | 38,599 | 37,973 | 339,720 |
| Provision for bonuses to employees | 5,709 | 5,630 | 50,246 |
| Provision for bonuses to directors and audit and supervisory board members | 204 | 194 | 1,795 |
| Provision for sales returns | 21 | 22 | 185 |
| Provision for loss on books unsalable | 121 | 113 | 1,065 |
| Provision for sales promotion expenses | 709 | 722 | 6,240 |
| Provision for loss on utilization of gift certificates | 13,913 | 13,241 | 122,452 |
| Provision for loss on business liquidation | 487 | 121 | 4,286 |
| Provision for loss on store reconstruction | 1,245 | 760 | 10,958 |
| Other | 51,696 | 56,477 | 454,990 |
| Total current liabilities | 302,944 | 305,463 | 2,666,291 |
| Non-current liabilities: |  |  |  |
| Long-term debt (Notes 8, 11, 15 and 16) | 111,409 | 107,355 | 980,540 |
| Deferred tax liabilities (Note 25) | 89,158 | 101,486 | 784,703 |
| Deferred tax liabilities for land revaluation (Note 25) | 1,161 | 1,279 | 10,218 |
| Liability for retirement benefits (Note 12) | 32,707 | 31,514 | 287,863 |
| Accrued retirement benefits for directors and audit and supervisory board members | 37 | 39 | 326 |
| Provision for loss on business liquidation | 564 | - | 4,964 |
| Provision for loss on store reconstruction | 1,191 | - | 10,482 |
| Other (Note 15) | 39,378 | 41,096 | 346,576 |
| Total non-current liabilities | 275,607 | 282,771 | 2,425,691 |
| Total liabilities | 578,552 | 588,235 | 5,091,991 |
| Contingent liabilities (Note 17) |  |  |  |
| Net assets: |  |  |  |
| Shareholders' equity (Note 14): |  |  |  |
| Common stock: |  |  |  |
| Authorized - 1,000,000,000 shares |  |  |  |
| Issued - 268,119,164 shares | 30,000 | 30,000 | 264,038 |
| Capital surplus | 209,551 | 209,556 | 1,844,314 |
| Retained earnings | 163,971 | 147,555 | 1,443,153 |
| Treasury stock, at cost: 6,575,238 shares in 2016 and 4,205,258 shares in 2015 | $(11,286)$ | $(6,369)$ | $(99,331)$ |
| Total shareholders' equity | 392,236 | 380,742 | 3,452,174 |
| Accumulated other comprehensive loss: |  |  |  |
| Net unrealized holding gain on securities (Note 10) | 2,113 | 2,352 | 18,597 |
| Net unrealized deferred gain (loss) on hedging instruments (Note 16) | 223 | (35) | 1,963 |
| Foreign currency translation adjustments | 516 | 659 | 4,541 |
| Retirement benefits adjustments (Note 12) | $(11,391)$ | $(7,832)$ | $(100,255)$ |
| Total accumulated other comprehensive loss | $(8,537)$ | $(4,855)$ | $(75,136)$ |
| Stock subscription rights (Note 14) | 14 | 15 | 123 |
| Minority interests | 56,880 | 54,357 | 500,616 |
| Total net assets (Note 26) | 440,594 | 430,260 | 3,877,786 |
| Total liabilities and net assets | ¥1,019,146 | ¥1,018,495 | \$8,969,776 |

See accompanying notes to the consolidated financial statements.

