Management / Corporate Data (as of May 31, 2017)

Directors



KOBAYASHI Yasuyuki

Number of the Company's shares held: 34,800

Chairperson of Board of Directors Nomination Committee Member Remuneration Committee Member

Apr 1973	Joined The Daimaru, Inc.
Feb 2003	Associate Director and General Manager
	of Sapporo Store of the same company
May 2003	Corporate Officer of the same company
Jan 2004	General Manager of Tokyo Store of the same company
Sep 2007	Corporate Officer of J. Front Retailing Co., Ltd.
Jan 2008	Director and Corporate Officer, Deputy Executive General
	Manager of Department Store Operations Headquarters
	and Executive General Manager of Merchandising
	Management Unit of Head Office of The Daimaru, Inc.
Mar 2010	Director and Corporate Officer, Senior Executive General Manager of Sales
	and Marketing Headquarters and Senior General Manager of Merchandising
	Strategy Promotion Unit of Daimaru Matsuzakaya Department Stores Co. Ltd.
May 2010	Director and Corporate Executive Officer of the same company
May 2012	Director of Parco Co., Ltd. (present)
Apr 2013	Managing Executive Officer and Senior Executive General
	Manager of Affiliated Business Unit of J. Front Retailing Co., Ltd.
May 2013	Director and Managing Executive Officer of the same company
May 2015	Senior Managing Executive Officer of the same company
May 2016	Representative Director of the same company
May 2017	Director and Chairperson of Board of Directors of the same company (present



DOI Zenichi

Number of the Company's shares held: 33,600

Chairperson of Audit Committee

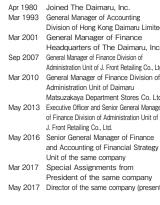
Mar 1976	Joined Matsuzakaya Co., Ltd.
May 2002	Executive General Manager of Corporate Planning Unit of Nagoya Business Division of the same company
May 2006	Executive Officer and Executive General Manager of Sales Planning Unit of the same company
May 2008	Managing Executive Officer, Executive General Manager of General Planning Unit, Sales Reform Promotion Unit and Sales Planning Unit of the same company
Jan 2009	Director and Executive Officer and Executive General Manager of Sales Management Unit of the same company
Mar 2010	Director and Corporate Officer and Senior General Manager of Sales Planning Unit of Sales and Marketing Headquarters of Daimaru Matsuzakaya Department Stores Co. Ltd.
Mar 2012	Senior General Manager of Out-of-Store Sales Management Division of Sales and Marketing Headquarters of the same company
May 2012	Director and Managing Executive Officer of the same company
Jan 2015	Senior Executive General Manager of Administration Headquarters and in charge of Compliance and Risk Management of the same company
May 2015	Director and Managing Executive Officer, Senior Executive General Manager of Administration Unit and in charge of Compliance and Risk Management of J. Front Retailing Co., Ltd.
Mar 2017	Outside Director of Hakuyosha Co., Ltd. (present)
May 2017	Director of J. Front Retailing Co., Ltd. (present)



TSUTSUMI Hiroyuki

Number of the Company's shares held: 14,998

Audit Committee Member





TACHIBANA FUKUSHIMA Sakie

Outside Director

Number of the Company's shares held: 4,000

Chairperson of Nomination Committee Remuneration Committee Member

ted	Jun 1980 Sep 1987 Aug 1991	Joined Braxton International Joined Bain & Company, Inc. Principal Consultant of Japan Branch Office of Korn/Ferry International
IC.	Jun 1993 Sep 2000	Partner of the same company Regional Managing Director of Korn/Ferry
Ltd. of		International-Japan and Member of the Board of Korn/Ferry International (Global Headquarters)
_td.	May 2001	President and Representative Director of Korn/Ferry International-Japan and Member of the
ger of	Sep 2007	Board of Korn/Ferry International (Global Headquarters) President and Representative Director of Korn/Ferry International-Japan
	May 2009	Chairperson and Representative Director of the same company
Sy	Mar 2010 Jul 2010	Outside Director of Bridgestone Corporation (present) President and Representative Director of G&S Global Advisors Inc. (present)
ent)	Aug 2010 Jun 2011 May 2012 Jun 2013 Jun 2016	Asia Pacific Senior Advisor of Kom/Ferry International Outside Director of Ajinomoto Co., Inc. (present) Outside Director of J. Front Retailing Co., Ltd. (present) Outside Director of Mitsubishi Corporation Outside Di



OTA Yoshikatsu

Outside Director Number of the Company's shares held: 5,400

Chairperson of Remuneration Committee Nomination Committee Member

Apr 1964	Joined Minolta Camera Co., Ltd.
Jun 1991	Director, General Manager of Copying Machine
	Business Division and General Manager of Copying
	Machine Sales Division of the same company
Jul 1994	Director and Executive General Manager of
	Information Device Business Management Unit and
	Information Device Sales Unit of Minolta Co., Ltd.
Jun 1995	Managing Director of the same company
Jun 1999	President and Representative Director of the same company
Apr 2001	President and Executive Officer and
	Representative Director of the same company
Aug 2003	Director and Vice President and Representative
	Executive Officer of Konica Minolta Holdings, Inc.
Oct 2003	President and CEO of Konica Minolta Technologies, Inc.
Apr 2006	Director, President and CEO of Konica Minolta Holdings, Inc.
Apr 2009	Director and Chairman of the Board
	of Directors of the same company
Jun 2012	Outside Director of Yamaha Corporation
Apr 2013	Director and Chairman of the Board
	of Directors of Konica Minolta, Inc.
Apr 2014	Director of the same company
Jun 2014	Special Advisor of the same company (present)
May 2015	Outside Director of J. Front Retailing Co., Ltd. (present)



TSURUTA Rokurou

Outside Director Number of the Company's shares held: 3,900

Nomination Committee Member Audit Committee Member Remuneration Committee Member

Apr 1970	Public Prosecutor of Tokyo District
	Public Prosecutors Office
Apr 2005	Superintending Prosecutor of
	Nagoya High Public Prosecutors Office
Jun 2006	Retired from the same office
Jul 2006	Registered as attorney at law
Oct 2006	Professor at Chiba University Law School
May 2007	Outside Audit & Supervisory Board
	Member of The Daimaru, Inc.
Jun 2007	Outside Director of Teikoku Piston Ring
	Co., Ltd. (present TPR Co., Ltd.) (present)
Sep 2007	Outside Audit & Supervisory Board
	Member of J. Front Retailing Co., Ltd.
Apr 2009	Professor at Surugadai University Law School
Jun 2010	Outside Audit & Supervisory Board Member
	of Mitsubishi Chemical Holdings Corporation
Jun 2012	Outside Audit & Supervisory Board Member of
	Sumitomo Mitsui Financial Group, Inc. (present)
Jun 2015	Outside Member of the Board of
	Directors of KYB Corporation (present)
May 2017	Outside Director of
	J. Front Retailing Co., Ltd. (present)



ISHII Yasuo

Outside Director Number of the Company's shares held: 1,200

Audit Committee Member

Apr 1970	Joined Yamanouchi Pharmaceutical Co., Ltd
Jun 2000	Director of the Board and Director of Ethica Products Marketing Department of Sales &
Jan 2001	Marketing Division of the same company Director of the Board of the same company and Chairman of Yamanouchi Europe B. V.
Mar 2003	Director of the Board of Yamanouchi Pharmaceutica Co., Ltd. and Chairman of Yamanouchi U.K. Limited and Yamanouchi Europe B. V.
Jun 2003	Managing Director of the Board of Yamanouchi Pharmaceutical Co., Ltd
Jun 2004	Senior Corporate Executive of the same company
Apr 2005	Senior Corporate Executive of Astellas Pharma Inc. and Chairman & CEO of Astellas Pharma Europe Ltd
Jun 2008	Executive Vice President and Representative Director of Astellas Pharma Inc.
Jun 2011	Vice Deputy Chairman and Representative Director of Astellas Pharma Inc.
May 2015	Outside Audit & Supervisory Board Member of J. Front Retailing Co., Ltd. Outside Audit & Supervisory Board Member of Daimaru Matsuzakaya Department Stores Co. Ltd.
May 2017	Outside Director of J. Front Retailing Co., Ltd. (presen



NISHIKAWA Koichiro

Outside Director Number of the Company's shares held:600

Audit Committee Member

Apr 1970	Joined Hitachi, Ltd.
Aug 1995	Vice President of Hitachi America, Ltd.
Jun 2001	Managing Officer and General Manager of Global
	Business Development Division of Hitachi, Ltd.
Apr 2003	Manager of Business Development
	Division of the same company
Jun 2003	Executive Officer and Manager of Business
	Development Division of the same company
Jan 2006	Vice President and Executive Officer in charge
	of Business Development of the same company
Apr 2007	Senior Vice President and Executive Officer in
	charge of Business Development of the same company
Apr 2010	Senior Vice President and Executive
	Officer of Hitachi Cable, Ltd.
Apr 2012	Senior Advisor of Hitachi Research Institute
Mar 2014	Outside Director of Kyowa Hakko
	Kirin Co., Ltd. (present)
May 2015	Outside Audit & Supervisory Board Member
	of J. Front Retailing Co., Ltd.
	Outside Audit & Supervisory Board Member of
	Daimaru Matsuzakaya Department Stores Co. Ltd.
May 2017	Outside Director of J. Front Retailing Co., Ltd. (present)

^{*}The numbers of the Company's shares held by Directors are as of February 28, 2017.

Directors



YAMAMOTO Rvoichi

Number of the Company's shares held: 63,300

President and Representative Executive Officer Nomination Committee Member Remuneration Committee Member

Apr 1973	Joined The Daimaru, Inc.
May 2003	President and COO and General Manager of Department Store
	Operations of Group Headquarters of the same company
Mar 2005	General Manager of Metropolitan Area New Business Development
	Division of Group Headquarters of the same company
Jan 2007	Executive General Manager of Planning Office for New
	Umeda Store of Department Store Operations
	Headquarters of Group Headquarters of the same company
Sep 2007	Director and in charge of Sales Reform and
	Out-of-Store Sales Reform of J. Front Retailing Co., Ltd.
	Executive General Manager of Department Store
	Operations Headquarters and Planning Office for
	New Umeda Store of Head Office of The Daimaru, Inc.
	Director of Matsuzakaya Co., Ltd.
Mar 2008	Executive General Manager of Sales
	Headquarters of Head Office of The Daimaru, Inc.
Mar 2010	President and Representative Director of
	Daimaru Matsuzakaya Department Stores Co. Ltd.
Sep 2012	President and Representative Director of the same company and President
	and Representative Director of Daimaru Matsuzakaya Sales Associates Co. Ltd.
Apr 2013	President and Representative Director of J. Front Retailing Co., Ltd.
May 2017	Director, President and Representative Executive Officer of the same company (present)



WAKABAYASHI Hayato

Number of the Company's shares held: 1,100

Managing Executive Officer

Apr 1985	Joined Matsushita Electric Industrial Co., Ltd. (present Panasonic Corporation)
Apr 1998	President of Panasonic Financial Center Malaysia Co., Ltd.
Apr 2007	Director and Chief Executive Officer of
	Matsushita Electric (China) Finance Limited
Feb 2009	Finance Planning Team Leader (Manager)
	of Headquarters Finance & IR Group of
	Panasonic Corporation
Jul 2013	General Manager of Finance & IR Group of
	Corporate Strategy Division and Finance Planning
	Team Leader (Director) of Panasonic Corporation
May 2015	Joined J. Front Retailing Co., Ltd.
	In charge of Finance Policy of
	Administration Unit of the same company
Sep 2015	Executive Officer and in charge of Financial Strategy
	and Policy of Administration Unit of the same company
Mar 2016	Senior Executive General Manager of
	Financial Strategy Unit and in charge of
	Finance Policy of the same company
May 2016	Director of the same company
May 2017	Director and Managing Executive Officer, Senior Executive
	General Manager of Management Strategy Unit and in charge
	of Financing and Finance Policy of the same company (present)



YOSHIMOTO Tatsuva

Number of the Company's shares held: 30,900

Representative Managing **Executive Officer**

Apr 1979 Joined The Daimaru, Inc.

, ibi	comoa mio Damiara, moi			
Mar 2000	Senior Manager of Preparatory Office for Opening			
	Sapporo Store of Planning Office for Sapporo			
	Store of Head Office of the same company			
Jan 2008	General Manager of Tokyo Store			
	of the same company			
May 2008	Corporate Officer and General Manager			
	of Tokyo Store of the same company			
Jan 2010	Corporate Officer and General Manager of Sales			
	Planning Promotion Division and Marketing			
	Planning Promotion Division of Department Stores			
	Coordination Division of J. Front Retailing Co., Ltd.			
Mar 2010	Corporate Officer and Senior General Manager			
	of Management Planning Division of Daimaru			
	Matsuzakaya Department Stores Co. Ltd.			
May 2012	Director and Corporate Officer of the same company			
Apr 2013	President and Representative Director of the same company			
	(present) and President and Representative Director of			
	Daimaru Matsuzakaya Sales Associates Co. Ltd. (present)			
May 2013	Director of J. Front Retailing Co., Ltd.			
May 2017	Director and Representative Managing Executive			
	Officer of the same company (present)			



MAKIYAMA Kozo

Number of the Company's shares held: 11,300

Managing Executive Officer



FUJINO Haruvoshi

Number of the Company's shares held: 9,500

Managing Executive Officer

Apr 1981	Joined Parco Co., Ltd.	Apr 1983	Joined The Daimaru, Inc.
Mar 2004	Executive Officer and Executive	Apr 2004	General Manager of Preparatory Office for New Tokyo
	General Manager of Store Operation		Store of Group Headquarters of the same company
	Division of the same company	Sep 2008	General Manager of Marketing Planning
Mar 2007	Managing Executive Officer and Executive		Promotion Division of Department Stores
	General Manager of Store Management		Coordination Division of J. Front Retailing Co., Ltd.
	Division of the same company	Jan 2010	Executive Store Manager of Daimaru Tokyo and General
Mar 2008	Senior Executive Officer, Senior Executive General		Manager of Planning Office for Phase II Expansion of
	Manager of Store Operation Headquarters and		New Tokyo Store of The Daimaru, Inc.
	Executive General Manager of Store Management	May 2010	Corporate Officer, Executive Store Manager of Daimaru
	Division of the same company		Tokyo and Senior General Manager of Planning Office for
May 2008	Director and Senior Executive Officer of the same company		Phase II Expansion of New Daimaru Tokyo Store of Head
Mar 2009	Supervisor of Store Operation		Office of Daimaru Matsuzakaya Department Stores Co. Ltd.
	Division of the same company	Jan 2014	Corporate Officer and in charge of Group Business Structural
Mar 2010	In charge of Store Management of the same company		Reforms of Management Strategy Unit of J. Front Retailing Co., Ltd.
Mar 2011	In charge of Business Management	May 2014	Director and Managing Executive Officer and Senior Executive
	of the same company		General Manager of Management Strategy Unit of the same company
May 2011	Director, President and Representative		Director of Parco Co., Ltd. (present)
	Executive Officer of the same company (present)	May 2017	Director and Managing Executive Officer, Senior Executive General
May 2013	Director of J. Front Retailing Co., Ltd.		Manager of Management Strategy Unit and in charge of Risk
May 2017	Director and Managing Executive		Management of J. Front Retailing Co., Ltd. and Director of
	Officer of the same company (present)		Daimaru Matsuzakaya Department Stores Co. Ltd. (present)

Executive Officers

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President and

Representative Executive Officer

WAKABAYASHI Hayato

Managing Executive Officer Serior Executive General Manager of Financial Strategy Unit

YOSHIMOTO Tatsuya Representative Managing

Executive Officer

ARISAWA Hisashi

Managing Executive Officer Senior Executive General Manager of Affiliated Business Unit

MAKIYAMA Kozo

Managing Executive Officer

MURATA Soichi

Managing Executive Officer Senior Executive General Manager of Administration Unit

FUJINO Haruyoshi

Managing Executive Officer Senior Executive General Manager of Management Strategy Unit

IMAZU Takahiro

Executive Officer

Senior General Manager of Management Planning Division of Management Strategy Unit

MAKITA Takayuki

Executive Officer
Senior General Manager of Board of Directors Secretariat and Corporate Governance Promotion Division of Management Strategy Unit

Executive Officer and Senior General Manager of Corporate Governance Promotion Division of Administration Headquarters of Daimaru Matsuzakaya Department Stores Co. Ltd.

IWATA Yoshimi

Executive Officer

Senior General Manager of Budget and Management Support of Financial Strategy Unit

TADATSU Takehiko

Executive Officer

Senior General Manager of Group Human Resources Division of Administration Unit Executive Officer and Senior General Manager of Human Resources Division of Administration Headquarters of Daimaru Matsuzakaya Department Stores Co. Ltd.

Corporate Profile

Company name : J. Front Retailing Co., Ltd.

Main store : 10-1, Ginza 6-chome, Chuo-ku, Tokyo Office : 1-1, Yaesu 2-chome, Chuo-ku, Tokyo

Established : September 3, 2007 Capital : ¥30,000 million

The Group's business lines : Department store operation; retail; restaurants; wholesale; import and export; design,

supervision and contracting of construction works; direct marketing; credit cards; labor dispatch service; merchandise inspection and consulting; and others

Number of employees : 6,871 (as of February 28, 2017) (Consolidated)

: http://www.j-front-retailing.com/

Daimaru Matsuzakaya Department Stores Co. Ltd.

Corporate profile

Company name: Daimaru Matsuzakaya Department Stores Co. Ltd.

Line of business: Department store operation

Head office: 18-11, Kiba 2-chome, Koto-ku, Tokyo

Renamed: March 1, 2010 : ¥10,000 million Capital

Directors

SAWADA Taro

YOSHIMOTO Tatsuya President and Representative Director and Director and Representative

Managing Executive Officer of J. Front Retailing Co., Ltd. and President

and Representative Director of Daimaru Matsuzakaya Sales Associates Co. Ltd.

KATO Toshiki Director and Managing Executive Officer and Senior Executive General Manager of Sales and Marketing Headquarters

MATSUDA Hirokazu Director and Managing Executive Officer, Senior Executive General Manager of

Administration Headquarters and in charge of Compliance and Risk Management

Director and Managing Executive Officer, Executive General Manager

of Management Planning Unit and Future Standard Laboratory and

Senior General Manager of Management Planning Division FUJINO Haruvoshi Director and Director and Managing Executive Officer,

Senior Executive General Manager of Management Strategy Unit and

in charge of Risk Management of J. Front Retailing Co., Ltd.

Audit & Supervisory Board Members

KATO Voichi

TSUTSUMI Hiroyuki Director of J. Front Retailing Co., Ltd.

Executive Officers

YUNOKI Kazuvo Managing Executive Officer and President and

Representative Director of The Hakata Daimaru Inc.

Executive Officer and Executive General Manager of Merchandising OTA Yukio

Strategy Promotion Unit of Sales and Marketing Headquarters

KIYOHARA Katsuhiko Executive Officer and Executive General Manager of Sales Planning Unit and

Out-of-Store Sales Management Unit of Sales and Marketing Headquarters

MAKITA Takavuki Executive Officer and Senior General Manager of Corporate Governance Promotion

Division of Administration Headquarters and Executive Officer and Senior General Manager of Board of Directors Secretariat and Corporate Governance Promotion

Division of Management Strategy Unit of J. Front Retailing Co., Ltd.

TADATSU Takehiko Executive Officer and Senior General Manager of Human

> Resources Division of Administration Headquarters and Executive Officer and Senior General Manager of Group Human Resources

Division of Administration Unit of J. Front Retailing Co., Ltd.

NISHISAKA Yoshiharu Executive Officer, Executive Store Manager of Daimaru Osaka Shinsaibashi

and Executive General Manager of Shinsaibashi New Store Planning Office

KOYAMA Masato Executive Officer and Executive Store Manager of Daimaru Osaka Umeda

KAGAWA Akiko NIWA Toru FUJI Hiroko OKA Hirovuki

Executive Officer and Executive Store Manager of Daimaru Tokyo Executive Officer and Executive Store Manager of Daimaru Kyoto Executive Officer and Executive Store Manager of Daimaru Kobe Executive Officer and Executive Store Manager of Daimaru Sapporo KONDO Yasuhiko Executive Officer and Executive Store Manager of Matsuzakaya Nagoya YOSHIKAWA Tatsuji Executive Officer and Senior General Manager of Real Estate Division

Parco Co., Ltd.

Corporate profile

Company name: Parco Co., Ltd.

Registered head office: 28-2, Minamiikebukuro 1-chome, Toshima-ku, Tokyo Actual head office: Shibuya First Place Bldg., 8-16, Shinsen-cho, Shibuya-ku, Tokyo

Established: February 13, 1953

: ¥34,367 million (as of February 28, 2017) Capital

Number of employees: 607 (consolidated number of employees: 2,089)

(as of February 28, 2017)

Directors

MAKIYAMA Kozo Director, President and Representative Executive Officer

HIRANO Hidekazu Director and Senior Executive Officer

KOBAYASHI Yasuvuki Director FUJINO Haruyoshi Director

TAKAHASHI Hiroshi External Director ITO Tomonori External Director NAKAMURA Noriko External Director

SEKI Tadayuki External Director

Executive Officers

MAKIYAMA Kozo Director, Chairman of the Board, President and

Representative Executive Officer

HIRANO Hidekazu Director and Senior Executive Officer for the

Related Businesses Division and the Related

Business Department

ABE Masaaki Managing Executive Officer for the Corporate

> Planning Office, the Public Relations and Investor Relations Office and the Executive Assistants' Office

SENSUI Takashi Managing Executive Officer for the New Business

Planning Division, the Ueno New South Building Planning Office and the New Business Planning

Department

YAMAKI Tomoyuki Managing Executive Officer for the Parco Complex

Divison and the Urban Complex Group Department

HIRAI Yuii Executive Officer for the Development Department.

the Architectural Department and

the Estate Management Department

HAMADA Kazuko Executive Officer for the Group Audit Office SATO Shigevoshi Executive Officer for the Overseas Business Department

NOGUCHI Hideki Executive Officer for the Finance Department,

the Accounting Department and the Accounting

Coordination Department

INOUE Haiime

Executive Officer for the Entertainment Department MIZOGUCHI Gaku Executive Officer for the Zero Gate Business Department

and the Business Development Department

NAKANO Chiaki Executive Officer for the Store Management Department

TOMINAGA Masao Executive Officer for the Personnel Department

and the Administration and Legal Department

KASHIMOTO Takashi Executive Officer for the Shibuya Project

HAYASHI Naotaka Executive Officer for the Group ICT Strategy Office UTSUNOMIYA Masaki Executive Officer for the Community Complex

Group Department

Group Information

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