## Consolidated Balance Sheet

## J. FRONT RETAILING Co., Ltd. and Consolidated Subsidiaries

February 28, 2017

|  | Millions of yen |  | Thousands of U.S. dollars (Note 1) |
| :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2017 |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and deposits (Notes 15 and 24) | ¥33,018 | 730,039 | \$292,842 |
| Notes and accounts receivable - trade (Notes 15 and 16) | 68,997 | 68,049 | 611,946 |
| Securities (Notes 10 and 15) | 1,500 | 1,233 | 13,303 |
| Inventories (Notes 5 and 8) | 34,499 | 28,205 | 305,977 |
| Deferred tax assets (Note 25) | 10,523 | 11,671 | 93,330 |
| Other (Note 15) | 44,540 | 41,865 | 395,033 |
| Less allowance for doubtful accounts | (249) | (173) | $(2,208)$ |
| Total current assets | 192,829 | 180,890 | 1,710,235 |
| Non-current assets: |  |  |  |
| Property and equipment (Notes 6, 7, 8, 9, 13 and 19): |  |  |  |
| Land | 420,894 | 360,297 | 3,732,984 |
| Buildings and structures, net | 196,598 | 182,772 | 1,743,662 |
| Construction in progress | 58,296 | 120,751 | 517,037 |
| Other, net | 8,273 | 4,829 | 73,374 |
| Total property and equipment | 684,063 | 668,651 | 6,067,077 |
| Intangible assets: |  |  |  |
| Goodwill (Notes 19 and 27) | 208 | 568 | 1,844 |
| Other | 41,438 | 40,876 | 367,521 |
| Total intangible assets | 41,647 | 41,444 | 369,374 |
| Investments and other assets: |  |  |  |
| Investment securities (Notes 8, 10 and 15) | 18,904 | 20,055 | 167,662 |
| Investments in unconsolidated subsidiaries and affiliates (Note 15) | 26,533 | 26,930 | 235,325 |
| Long-term loans receivable | 1,534 | 1,503 | 13,605 |
| Deposits and guarantees (Note 15) | 60,561 | 61,515 | 537,126 |
| Asset for retirement benefits (Note 12) | 10,738 | 5,687 | 95,237 |
| Deferred tax assets (Note 25) | 3,695 | 5,112 | 32,771 |
| Other (Note 15) | 12,415 | 10,065 | 110,110 |
| Less allowance for doubtful accounts | $(2,810)$ | $(2,710)$ | $(24,922)$ |
| Total investments and other assets | 131,569 | 128,160 | 1,166,909 |
| Total non-current assets | 857,280 | 838,255 | 7,603,370 |


|  | Millions of yen |  | Thousands of U.S. dollars (Note 1) |
| :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2017 |
| Liabilities and net assets |  |  |  |
| Current liabilities: |  |  |  |
| Notes and accounts payable - trade (Notes 8, 15 and 16) | ¥87,964 | 790,768 | \$780,168 |
| Short-term loans payable (Notes 8, 11 and 15) | 8,320 | 8,439 | 73,791 |
| Commercial papers (Notes 11 and 15) | 33,799 | 30,798 | 299,769 |
| Current portion of long-term debt (Notes 8, 11, 15 and 16) | 41,789 | 32,588 | 370,634 |
| Income taxes payable (Notes 15 and 25) | 7,125 | 8,322 | 63,192 |
| Advances received | 24,136 | 19,318 | 214,066 |
| Gift certificates outstanding | 38,596 | 38,599 | 342,314 |
| Provision for bonuses to employees | 5,493 | 5,709 | 48,718 |
| Provision for bonuses to directors and audit and supervisory board members | 206 | 204 | 1,827 |
| Provision for sales returns | 21 | 21 | 186 |
| Provision for loss on books unsalable | 133 | 121 | 1,179 |
| Provision for sales promotion expenses | 445 | 709 | 3,946 |
| Provision for loss on utilization of gift certificates | 14,493 | 13,913 | 128,541 |
| Provision for loss on business liquidation | 1,855 | 487 | 16,452 |
| Provision for loss on store reconstruction | - | 1,245 | - |
| Other | 48,186 | 51,696 | 427,370 |
| Total current liabilities | 312,568 | 302,944 | 2,772,221 |
| Non-current liabilities: |  |  |  |
| Long-term debt (Notes 8, 11, 15 and 16) | 108,650 | 111,409 | 963,636 |
| Deferred tax liabilities (Note 25) | 85,296 | 89,158 | 756,505 |
| Deferred tax liabilities for land revaluation (Note 25) | 1,100 | 1,161 | 9,756 |
| Liability for retirement benefits (Note 12) | 31,605 | 32,707 | 280,310 |
| Accrued retirement benefits for directors and audit and supervisory board members | 5 | 37 | 44 |
| Provision for loss on business liquidation | - | 564 | - |
| Provision for loss on store reconstruction | 1,712 | 1,191 | 15,184 |
| Other (Note 15) | 43,332 | 39,378 | 384,319 |
| Total non-current liabilities | 271,701 | 275,607 | 2,409,764 |
| Total liabilities | 584,269 | 578,552 | 5,181,986 |
| Contingent liabilities (Note 17) |  |  |  |
| Net assets: |  |  |  |
| Shareholders' equity (Note 14): |  |  |  |
| Common stock: |  |  |  |
| Authorized - 1,000,000,000 shares |  |  |  |
| Issued - 268,119,164 shares | 30,000 | 30,000 | 266,075 |
| Capital surplus | 209,551 | 209,551 | 1,858,545 |
| Retained earnings | 183,598 | 163,971 | 1,628,363 |
| Treasury stock, at cost: 6,573,594 shares in 2017 and 6,575,238 shares in 2016 | $(11,281)$ | $(11,286)$ | $(100,053)$ |
| Total shareholders' equity | 411,868 | 392,236 | 3,652,931 |
| Accumulated other comprehensive loss: |  |  |  |
| Net unrealized holding gain on securities (Note 10) | 2,053 | 2,113 | 18,208 |
| Net unrealized deferred gain on hedging instruments (Note 16) | 288 | 223 | 2,554 |
| Foreign currency translation adjustments | 349 | 516 | 3,095 |
| Retirement benefits adjustments (Note 12) | $(8,223)$ | $(11,391)$ | $(72,931)$ |
| Total accumulated other comprehensive loss | $(5,532)$ | $(8,537)$ | $(49,064)$ |
| Stock subscription rights (Note 14) | - | 14 | - |
| Non-controlling interests | 59,503 | 56,880 | 527,742 |
| Total net assets (Note 26) | 465,839 | 440,594 | 4,131,609 |
| Total liabilities and net assets | ¥1,050,109 | $¥ 1,019,146$ | \$9,313,605 |

See accompanying notes to the consolidated financial statements.

