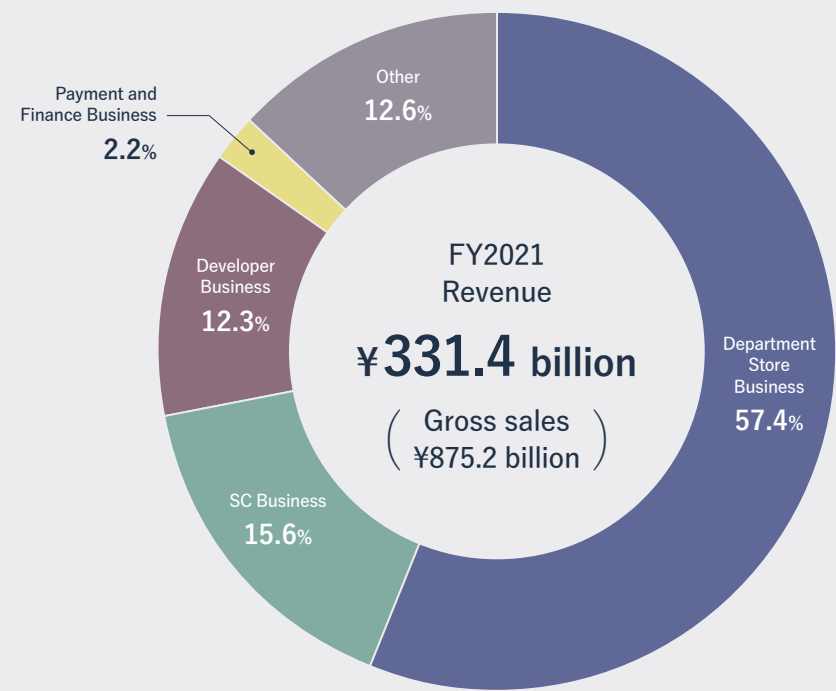


At a Glance

Revenue Structure of the Group



Department Store Business

Operates 15 department stores under the names of Daimaru and Matsuzakaya in major cities throughout Japan and a luxury mall GINZA SIX.

Payment and Finance Business

Issues Daimaru Matsuzakaya Card, Daimaru Matsuzakaya Otokuisama Gold Card, etc. Recently, also handles financial products such as insurance.

SC Business

Operates 18 shopping complexes PARCO in major cities throughout Japan. Also operates the entertainment business that produces movies, theaters, etc.

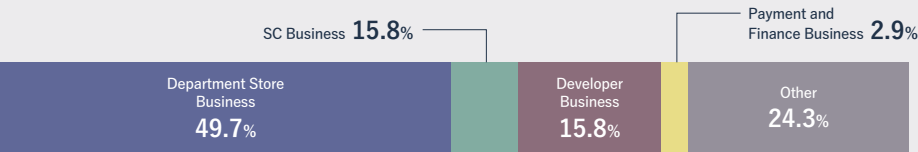
Other

Composed of a wholesaler Daimaru Kogyo and the Group's shared service companies.

Developer Business

Includes the development of leasehold properties and the building and interior work business. Large-scale development projects are in progress in the Nagoya Sakae area and the Osaka Shinsaibashi area.

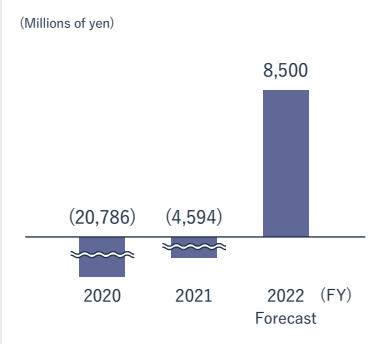
Breakdown of employees by segment



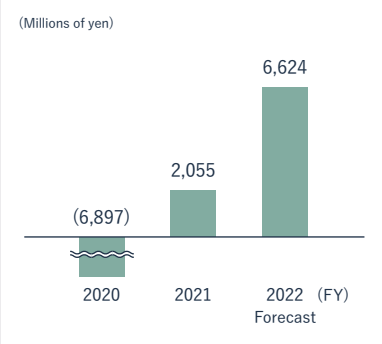
*At the end of February 2022.
Includes regular employees, dedicated employees, and fixed-term employees.

Changes in and Forecasts of Segment Operating Profit

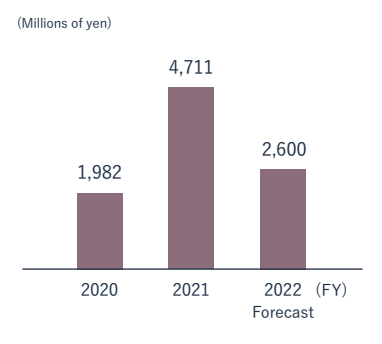
Department Store Business



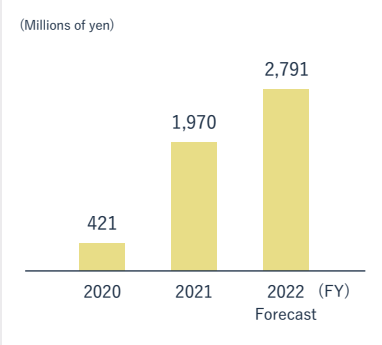
SC Business



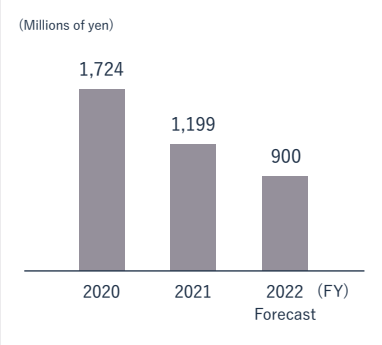
Developer Business



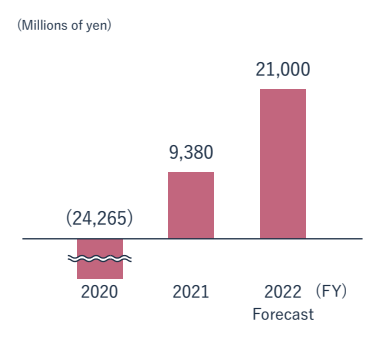
Payment and Finance Business



Other

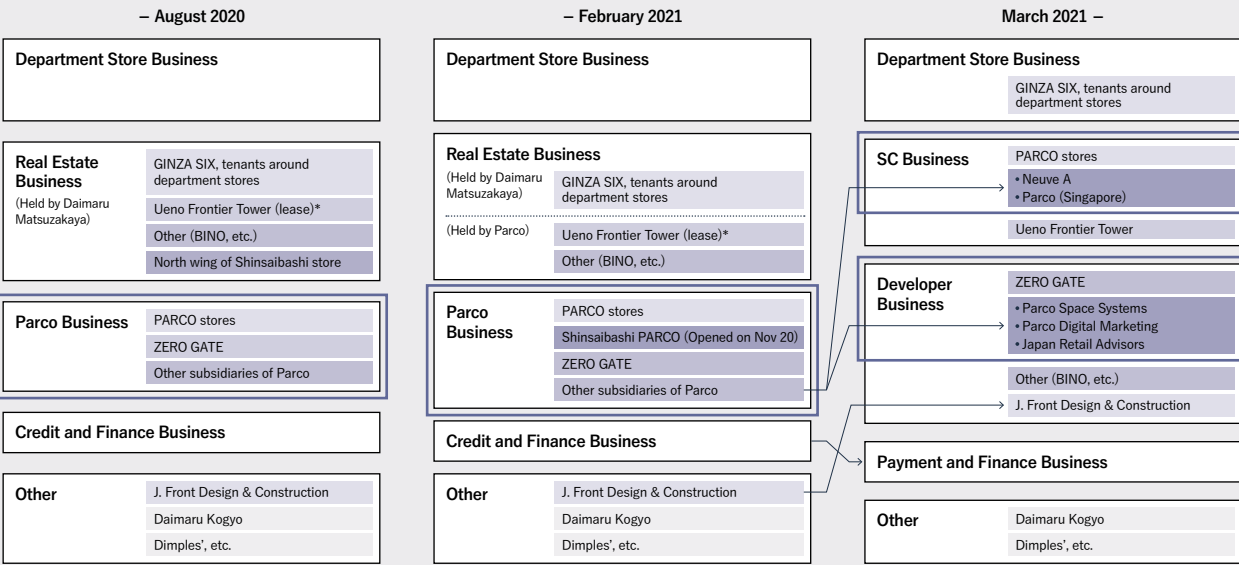


Consolidated total



Changes in reportable segments

In March 2021, the Company partially changed its reportable segments. In the above graphs, figures for fiscal 2020 were retroactively adjusted because Daimaru Matsuzakaya Sales Associates was merged into Daimaru Matsuzakaya Department Stores.



*"Ueno Frontier Tower (lease)" up to February 2021 includes real estate lease revenue from Parco Co., Ltd. on PARCO_ya Ueno.
* shows the scope of the former Parco Business.