Group Companies (As of June 30, 2022)

Department Store Business

Daimaru Matsuzakaya Department Stores Co. Ltd.

Location: 18-11, Kiba 2-chome, Koto-ku, Tokyo 135-0042 Capital: ¥10,000 million Investment ratio: 100% http://www.daimaru-matsuzakaya.com

Daimaru Osaka Shinsaibashi Store

Location: 7-1, Shinsaibashisuji 1-chome, Chuo-ku, Osaka 542-8501 Phone: +81-6-6271-1231 Opened (Present location): November 1726

Daimaru Osaka Umeda Store

Location: 1-1, Umeda 3-chome, Kita-ku, Osaka 530-8202 Phone: +81-6-6343-1231 Opened: April 1983

Daimaru Tokyo Store

Location: 9-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-6701 Phone: +81-3-3212-8011 Opened: October 1954

Daimaru Kyoto Store

Location: 79, Tachiuri Nishimachi, Shijo-dori Takakura Nishi-iru, Shimogyo-ku, Kvoto 600-8511

Phone: +81-75-211-8111 Opened (Present location): October 1912

Daimaru Kobe Store

Location: 40, Akashimachi, Chuo-ku, Kobe, Hyogo 650-0037 Phone: +81-78-331-8121 Opened (Present location): April 1927

Daimaru Sapporo Store

Location: 7, Nishi 4-chome, Kita 5-jo, Chuo-ku, Sapporo, Hokkaido 060-0005

Phone: +81-11-828-1111 Opened: March 2003

Matsuzakaya Nagoya Store

Location: 16-1, Sakae 3-chome, Naka-ku, Nagoya, Aichi 460-8430 Phone: +81-52-251-1111 Opened: March 1910

Matsuzakaya Ueno Store

Location: 29-5, Ueno 3-chome, Taito-ku, Tokyo 110-8503 Phone: +81-3-3832-1111 Opened: April 1768

The Hakata Daimaru, Inc.

Location: 4-1, Tenjin 1-chome, Chuo-ku, Fukuoka 810-8717 Phone: +81-92-712-8181 Capital: ¥3,037 million Investment ratio: 69.9% http://www.daimaru.co.jp/fukuoka/index.html

Daimaru Suma Store

Location: 2-4, Nakaochiai 2-chome, Suma-ku, Kobe, Hyogo 654-0154 Phone: +81-78-791-3111 Opened: March 1980

Daimaru Ashiya Store

Location: 1-31, Funato-cho, Ashiya, Hyogo 659-0093 Phone: +81-797-34-2111 Opened: October 1980

Daimaru Shimonoseki Store

Location: 4-10, Takezaki-cho 4-chome, Shimonoseki, Yamaguchi 750-0025

Phone: +81-83-232-1111

*The Shimonoseki Daimaru, Inc. was merged into Daimaru Matsuzakaya Department Stores Co. Ltd. and renamed Daimaru Shimonoseki Store on March 1, 2020.

Matsuzakaya Shizuoka Store

Location: 10-2, Miyuki-cho, Aoi-ku, Shizuoka 420-8560 Phone: +81-54-254-1111 Opened: November 1932

Matsuzakaya Takatsuki Store

Location: 2-1, Konyamachi, Takatsuki, Osaka 569-8522 Phone: +81-72-682-1111 Opened: November 1979

Corporate Sales Division

Location: 6th Fl., Kuromon Annex, Matsuzakaya Ueno Store, 18-6, Ueno 3-chome, Taito-ku, Tokyo 110-0005 Phone: +81-3-5846-1431

Kochi Daimaru Co., Ltd.

Location: 6-1, Obiyamachi 1-chome, Kochi 780-8566 Phone: +81-88-822-5111 Capital: ¥300 million Investment ratio: 100% http://www.kochi-daimaru.co.jp/

SC Business

Parco Co., Ltd. (Shopping center business)

Location: Shibuya First Place Bldg., 8-16, Shinsen-cho, Shibuya-ku, Tokyo 150-0045 Capital: $\$34,\!367$ million Investment ratio: 100%

Parco (Singapore) Pte Ltd (Shopping center business)

Location: 10 Anson Road #09-05/06 International Plaza Singapore 079903 Capital: \$\$4.5 million Investment ratio: 100%

Developer Business

Parco Co., Ltd. (Developer business)

Location: Shibuya First Place Bldg., 8-16, Shinsen-cho, Shibuya-ku, Tokyo 150-0045 Capital: ¥34,367 million Investment ratio: 100%

Parco Space Systems Co., Ltd.

(Space engineering and management business)

Location: Shibuya First Place Bldg., 8-16, Shinsen-cho, Shibuya-ku, Tokyo 150-0045 Capital: ¥490 million Investment ratio: 100%

Parco Digital Marketing Co., Ltd. (Internet-related business)

Location: Shibuya First Place Bldg., 8-16, Shinsen-cho, Shibuya-ku, Tokyo 150-0045 Capital: ¥10 million Investment ratio: 100%

J. Front Design & Construction Co., Ltd. (Design and construction contracting)

Location: 16th & 17th Fls., Harumi Island Triton Square Office Tower W Bldg., 8-8, Harumi I-chome, Chuo-ku, Tokyo 104-0053
Location: 2nd Fl., Nomura Fudosan Osaka Bldg., 8-15, Azuchimachi 1-chome, Chuo-ku, Osaka 541-0052
Capital: ¥100 million Investment ratio: 100%

Payment and Finance Business

JFR Card Co., Ltd. (Credit and finance business)

Location: 2-1, Konyamachi, Takatsuki, Osaka 569-8522 Location: 9th FL, Nihon Seimei Nihonbashi Bldg., 13-12, Nihonbashi 2-chome, Chuo-ku, Tokyo 103-0027 Capital: ¥100 million Investment ratio: 100% http://www.jfr-card.co.jp/

Other

Daimaru Kogyo, Ltd. (Wholesale business)

Location: Yushutsu Seni Kaikan, 4-9, Bingomachi 3-chome, Chuo-ku, Osaka 541-0051 Capital: ¥1,800 million Investment ratio: 100%

Daimaru Kogyo International Trading (Shanghai) Co., Ltd. (Wholesale business)

Location: 6th Fl., Heng Seng Bank Tower, 1000 Lujiazui Ring Rd., Pudong New Area, Shanghai, China Capital: U.S.\$2 million Investment ratio: 100%

Daimaru Kogyo (Thailand) Co., Ltd.

(Wholesale business)

http://www.daimarukogvo.co.ip

Location: Unit 1902, 19th Fl., Sathorn Square Office Building, 98 North Sathorn, Kwaeng Silom, Khet Bangrak, Bangkok 10500, Thailand Capital: THB202 million Investment ratio: 100%

Taiwan Daimaru Kogyo, Ltd.

(Wholesale business)

Location: Room 709, No. 142, Sec. 3, Ming Chuan East Road, Taipei 10542, Taiwan, R.O.C. Capital: NT\$60 million Investment ratio: 100%

Consumer Product End-Use Research Institute Co., Ltd. (Merchandise test and quality control)

Location: 20th & 21st Fls., Edobori Center Bldg., 1-1, Edobori 2-chome, Nishi-ku, Osaka 550-0002

Location: 2nd Fl., Matsuzakaya Kuromon Annex, 18-6, Ueno 3-chome, Taito-ku, Tokyo 110-0005

Location: 10th Fl., Matsuzakaya Park Place, 2-36, Sakae 5-chome, Naka-ku, Nagoya, Aichi 460-0008

Capital: ¥100 million Investment ratio: 100%

http://www.shoukaken.jp/

$\textbf{Angel Park Co., Ltd.} \ (\textbf{Parking})$

Location: 16-10, Sakae 3-chome, Naka-ku, Nagoya, Aichi 460-0008 Capital: ¥400 million Investment ratio: 50.2% http://www.angelpark.co.jp/

JFR Service Co. Ltd.

(Commissioned back-office service/leasing/parking management) Location: 2-1, Konyamachi, Takatsuki, Osaka 569-8522 Capital: ¥100 million Investment ratio: 100%

JFR Information Center Co., Ltd. (Information service)

Location: 3-24, Osaka 1-chome, Tennoji-ku, Osaka 543-0062 Capital: ¥10 million Investment ratio: 100% http://www.jfr-ic.jp/

Daimaru Matsuzakaya Tomonokai Co., Ltd.

(Specified prepaid transaction service)

Location: 2-1, Konyamachi, Takatsuki, Osaka 569-8522 Capital: ¥100 million Investment ratio: 100% http://www.dmtomonokai.co.jp/

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