J. FRONT RETAILING Co., Ltd.

Corporate Profile

Company name: J. FRONT RETAILING Co., Ltd.
Main store: 10-1, Ginza 6-chome, Chuo-ku, Tokyo
Office: 1-1, Yaesu 2-chome, Chuo-ku, Tokyo
Established: September 3, 2007
Capital: ¥30,000 million
Line of business: Department store operation; retail; restaurants; wholesale; import and export; design, supervision and contracting of construction works; direct marketing; credit cards; merchandise inspection and consulting; labor dispatch service; and others

Number of employees: 8,393 (As of February 28, 2010) (Consolidated)
URL: http://www.j-front-retailing.com/

Management

Chairman and CEO: OKUDA Tsutomu
President: SAMURA Shunichi
Director: YAMAMOTO Ryoichi
Director and Corporate Executive Officer: TSUKADA Hiroti
Director and Corporate Officer: HAYASHI Toshiyasu
Director: TAKAYAMA Tsuyoshi
Director: TAKEUCHI Isao
Corporate Auditor (Full-time): KIDO Toshio
Corporate Auditor (Full-time): NAKAMURA Junji
Corporate Auditor: FURUTA Takeshi
Corporate Auditor: SHIMIZU Sadahiko
Corporate Auditor: TSURUTA Rokou
Corporate Officer: SAIJO Yumihiko
Corporate Officer: SAKASHITA Masatoshi
Corporate Officer: MATSUDA Shinji
Corporate Officer: SHIMIZU Mikio
Corporate Officer: ENOMOTO Tomohiko
Corporate Officer: HIRAYAMA Seichiro
Corporate Officer: DOI Kazuo
Corporate Officer: OZAWA Masaru

President of Daimaru Matsuzakaya Department Stores Co. Ltd.
Executive General Manager of Management Planning Unit
Executive General Manager of Administration Unit

Notes: 1. Takayama Tsuyoshi and Takeuchi Isao are outside directors.
2. Funuta Takeshi, Shimizu Sadahiko and Tsuruta Rokou are outside corporate auditors.

(As of May 31, 2010)
Organization Chart of J. Front Retailing Co., Ltd.

Shareholders Meeting
- Board of Directors
  - Chairman and CEO
  - President

Internal Audit Div.
- Management Planning Unit

Board of Corporate Auditors
- Secretariat of the Board of Corporate Auditors

Administration Unit
- Finance Div.
- General Affairs Div.

Organization Chart of J. Front Retailing Group

J. Front Retelling
- Daimaru Matsuzakaya Department Stores
  - Peacock Stores
  - Daimaru Kogyo
  - J. Front Design & Construction
  - JFR Card
  - Daimaru Home Shopping
  - J. Front Foods
  - Dimples’
  - Daimaru COM Development
  - Consumer Product End-Use Research Institute
  - JFR Information Center
  - JFR Office Support
  - JFR Service

Hakata Daimaru
- Shimonoseki Daimaru
  - Kochi Daimaru
  - Central Park Building
    - Angel Park
    - Daimaru Tomonokai
      - Matsuzakaya Tomonokai

(As of May 31, 2010)
Daimaru Matsuzakaya Department Stores Co. Ltd.

Corporate Profile

Company name: Daimaru Matsuzakaya Department Stores Co. Ltd.
Head office: 18-11, Kiba 2-chome, Koto-ku, Tokyo
Changed company name: March 1, 2010
Capital: ¥10,000 million
Line of business: Department store operation
Major shareholder and shareholding ratio: J. Front Retailing Co., Ltd. 100%

URL: http://www.daimaru-matsuzakaya.com/

Management

President: YAMAMOTO Ryotchi
Director and Corporate Executive Officer: KOBAYASHI Yasuyuki
Director and Corporate Officer: HONDA Yoji
Director and Corporate Officer: DOI Zenichi
Corporate Auditor: KAWABE Hanuo
Corporate Auditor: FUJI Shini
Corporate Auditor: NOMURA Aiko
Corporate Auditor: NATSUME Kazuyoshi
Corporate Executive Officer: HARADA Takaharu
Corporate Executive Officer: YOSHIMOTO Tatsuya
Corporate Officer: IKEDA Hideyuki
Corporate Officer: HIGUCHI Masahiro
Corporate Officer: NAKAI Chihiro
Corporate Officer: IDE Yoshiro
Corporate Officer: HIRAYAMA Seitchiro
Corporate Officer: DOI Kazuo
Corporate Officer: YAMAMOTO Masayoshi
Corporate Officer: MURATA Soichi
Corporate Officer: FUJINO Haruyoshi
Corporate Officer: UCHIDA Takashi
Corporate Officer: DOI Rieko
Corporate Officer: YUNOKI Kazuyo
Corporate Officer: KUMAKI Toshi
Corporate Officer: ISHINO Manabu
Corporate Officer: SUZUMATSU Sumio

Note: Nemura Aiko and Natsume Kazuyoshi are outside corporate auditors.

Organization Chart of Daimaru Matsuzakaya Department Stores Co. Ltd.

Shareholders Meeting
Board of Directors
Secretary of the Board of Directors
President
Internal Audit Div.
CSR Planning Div.
Planning Office for New Daimaru Umeda Store
Planning Office for Phase II Expansion of New Daimaru Tokyo Store

Finance Div.
Human Resources Div.
Cost Structure Reform Promotion Div.
System Planning Div.
Public Relations Div.
Sales & Marketing HQ
Sales Planning Unit
Merchandising Strategy Promotion Unit
Sales Promotion Div.
Customer Strategy Div.
Store Planning Div.
Sales Service Planning Div.
Sales Management Div.
Online Marketing Promotion Div.

Sales Promotion Div.
Customer Strategy Div.
Store Planning Div.
Sales Service Planning Div.
Sales Management Div.
Online Marketing Promotion Div.

Management Planning Div.
Merchandising Promotion Div. I
Merchandising Promotion Div. II
Merchandising Promotion Div. III
Merchandising Promotion Div. IV
Merchandising Planning & Development Div.

Hakata Daimaru Fukuoka Tenjin
Shimonoseki Daimaru
Kochi Daimaru
Daimaru Osaka Shinsaibashi
Daimaru Osaka Umeda
Daimaru Tokyo
Daimaru Kobe
Daimaru Sapporo
Matsuzakaya Nagoya
Matsuzakaya Ueno
Matsuzakaya Ginza
Matsuzakaya Shizuoka

Hakata Daimaru Nagasaki
Daimaru LaLaport Yokohama
Daimaru Urawa Parco
Daimaru Yamashin
Daimaru Takatsuki
Daimaru Shinagawa
Daimaru Sannomiya
Daimaru Ashiya
Matsuzakaya Nagoya Station
Matsuzakaya Toyota

(As of May 31, 2010)