Segment Overview

At a Glance

Net sales and operating income

- The percentage of total sales represents the ratio of net sales to external customers after eliminating intersegment transactions.
- Net sales and operating income include intersegment transactions.

Department Store Business

<table>
<thead>
<tr>
<th>Percentage of total net sales</th>
<th>Net sales (Millions of yen)</th>
<th>Operating Income (Millions of yen)</th>
<th>Percentage of total operating income</th>
</tr>
</thead>
<tbody>
<tr>
<td>66.0%</td>
<td>750,335</td>
<td>18,477</td>
<td>54.7%</td>
</tr>
</tbody>
</table>

Parco Business

*Net sales and operating income for fiscal year 2012 are only for the second half of the year.

<table>
<thead>
<tr>
<th>Percentage of total net sales</th>
<th>Net sales (Millions of yen)</th>
<th>Operating Income (Millions of yen)</th>
<th>Percentage of total operating income</th>
</tr>
</thead>
<tbody>
<tr>
<td>23.8%</td>
<td>137,845</td>
<td>5,898</td>
<td>29.0%</td>
</tr>
</tbody>
</table>

Wholesale Business

<table>
<thead>
<tr>
<th>Percentage of total net sales</th>
<th>Net sales (Millions of yen)</th>
<th>Operating Income (Millions of yen)</th>
<th>Percentage of total operating income</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.4%</td>
<td>60,174</td>
<td>1,592</td>
<td>2.5%</td>
</tr>
</tbody>
</table>

Credit Business

<table>
<thead>
<tr>
<th>Percentage of total net sales</th>
<th>Net sales (Millions of yen)</th>
<th>Operating Income (Millions of yen)</th>
<th>Percentage of total operating income</th>
</tr>
</thead>
<tbody>
<tr>
<td>0.5%</td>
<td>8,592</td>
<td>2,951</td>
<td>8.1%</td>
</tr>
</tbody>
</table>

Other Businesses

<table>
<thead>
<tr>
<th>Percentage of total net sales</th>
<th>Net sales (Millions of yen)</th>
<th>Operating Income (Millions of yen)</th>
<th>Percentage of total operating income</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.3%</td>
<td>90,133</td>
<td>3,193</td>
<td>5.7%</td>
</tr>
</tbody>
</table>
Companies / Business places

Data on companies and business places are as of the end of May 2015.

- **Daimaru Matsuzakaya Department Stores Co., Ltd.**
  - **10 Daimaru stores**: Shinsaibashi, Umeda, Tokyo, Kyoto, Kobe, Sapporo, Urawa Parco, Yamashina, Suma and Ashiya
  - **5 Matsuzakaya stores**: Nagoya, Ueno, Shizuoka, Takatsuki and Toyota
- **The Hakata Daimaru, Inc.**
- **The Shimonoseki Daimaru, Inc.**
- **Kochi Daimaru Co., Ltd.**

- **Parco Co., Ltd.**
  - **8 urban complexes**: Sapporo, Sendai, Ikebukuro, Shibuya, Shizuoka, Nagoya, Hiroshima and Fukuoka
  - **11 community complexes**: Usunomiya, Utsunomiya, Chiba, Tsukishima, Shinkoshinzawa, Hitachipoka, Khasa, Chofu, Makuhari, Otsu and Kumamoto
  - **Zero Gate business**: Shibuya, Shinsaibashi, Dotonbori, Hiroshima and Nagoya
- **Parco (Singapore) Pte Ltd**
- **Parco Space Systems Co., Ltd.**
- **Neuve A Co., Ltd.**
- **Parco-City Co., Ltd.**

- **Daimaru Kogyo, Ltd.**
- **Daimaru Kogyo International Trading (Shanghai) Co., Ltd.**
- **Daimaru Kogyo (Thailand) Co., Ltd.**
- **Taiwan Daimaru Kogyo, Ltd.**

- **JFR Card Co., Ltd.**
  - **9 domestic offices**: Shinsaibashi, Umeda, Tokyo, Kyoto, Kobe, Sapporo, Nagoya, Ueno and Shizuoka

- **J. Front Design & Construction Co., Ltd.**
- **Consumer Product Sales & Research Institute Co., Ltd.**
- **JFR Office Support Co., Ltd.**
- **JFR Online Co., Ltd.**
- **JFR Plaza Inc.**
- **JFR Consulting Co. Ltd.**
- **Dimples’ Co., Ltd.**
- **Forest Co., Ltd.**
- **JFR Service Co., Ltd.**
- **J. Front Foods Co., Ltd.**
- **Angel Park Co., Ltd.**
- **Daimaru Matsuzakaya Sales Associates Co., Ltd.**
- **Daimaru COM Development Inc.**
- **JFR Information Center Co., Ltd.**
- **Daimaru-Matsuzakaya Tomonoki Co., Ltd.**