-> Realization of Carbon Neutrality Aiming for 100% Renewable Energy Special Report: Information Disclosure in Line with TCFD Recommendations

Realization of Carbon Neutrality

In 2021, the Group revised one of its materiality issues "contribution to a low-carbon society" to "realization of decarbonized society." The Group will aim to realize carbon neutrality by further accelerating ongoing actions with a strong intention to solve climate change issues.

Scope 1 and 2 GHG Emission Reduction Addressed Ambitiously

The Group's Scope 1 and 2 GHG emission reduction targets for 2030 (compared to fiscal year 2017) were approved by the SBT initiative* in 2019. In 2021, as we improved our materiality issues, we revised up our reduction target from 40% to 60%.

In the Officer Remuneration Policy revised in May 2021, we set Scope 1 and 2 GHG emission reduction targets as an indicator to determine performancebased remuneration, and by doing so, we clarified the responsibilities of the management. Going forward, we will aim to realize a decarbonized society by switching to LED lighting and electrifying more company vehicles as well as switching to renewable



FY2020 Scope 1 and 2 GHG Emission Results

In fiscal year 2020, the Group's GHG emissions were 132,106 t-CO₂, down 18.7% compared to fiscal year 2019, which is far above the Scope 1 and 2 GHG emission reduction target of 4.0% set by the Group for fiscal year 2020.

The Group's GHG emissions also decreased by 32.0% compared to fiscal year 2017, which is its SBT base year. Thus we are making good progress toward the achievement of SBT.

vs. FY2017 FY2020 vs FY2019 (SBT base year) Emissions Reduction Reduction Reduction Reduction (t-CO2) (t-CO2) (%) (t-CO2) (%) Scope 1 & : Target 156,007 ▲6,501 ▲4.0 **▲**14,562 ▲19.6 Total Scope 1 & 132,106* ▲30,402 ▲18.7 ▲62,048 ▲32.0 Total Results (breakdow) Scope 1 11,983 ▲3,231 ▲21.2 **▲**4 069 ▲25.3 Scope 2 120,123 ▲27,171 ▲18.4 ▲57,979 ▲32.6

FY2020 Scope 1 and 2 GHG emission results

* Received third-party assurance from Lloyd's Register Quality Assurance Limited

Initiatives to Create Energy

energy to achieve the reduction targets.

to below 2°C compared to pre-industrial levels

*Global initiative established for the purpose of promoting the achievement of

science-based GHG emission reduction targets to limit the temperature increase

The Group thinks stable procurement of energy including electricity will become a very important risk.

Going forward, we will consider energy creation measures using idle properties such as facilities held by the Group and strengthen resilience by expanding in-house consumption of renewable energy and diversifying energy sources.

Currently, at the Daimaru Kyoto store, a solar panel is installed on the wall of the store to partly power digital signage and external signs.